PERFOMANCE CONTRACT



MADE AND ENTERED INTO BY AND BETWEEN:

SEDIBENG DISTRICT MUNICIPALITY

AS REPRESENTED BY THE EXECUTIVE MAYOR

LERATO MALOKA EXECUTIVE MAYOR AND

FAIRBRIDGE MOTSUMI MATHE MUNICIPAL MANAGER

FOR THE FINANCIAL YEAR 1 JULY 2024 – 30 JUNE 2025

PERFORMANCE AGREEMENT

ENTERED INTO BY AND BETWEEN:

SEDIBENG DISTRICT MUNICIPALITY (DC42)

herein represented by **LERATO MALOKA** in her capacity as the **EXECUTIVE MAYOR** (herein after referred to as the Employer or Supervisor)

and

FAIRBRIDGE MOTSUMI MATHE MUNICIPAL MANAGER

Employee of the Municipality of **Sedibeng District Municipality** (hereinafter referred to as the Employee)

WHEREBY IT IS AGREED AS FOLLOWS:

1. INTRODUCTION

- 1.1. The Employer has entered into a contract of employment with the Employee in terms of section 57(1)(a) of the Local Government: Municipal Systems Act 32 of 2000 ("the Systems Act"). The Employer and the Employee are hereinafter referred to as "the Parties".
- 1.2. Section 57 (1) (b) of the Systems Act, read with the Contract of Employment concluded between the parties, requires the parties to conclude an annual performance Agreement.
- 1.3. The parties wish to ensure that they are clear about the goals to be achieved and secure the commitment of the Employee to a set of outcomes that will secure local government policy goals.
- 1.4. The parties wish to ensure that there is compliance with Sections 57 (4A), 57 (4B) and 57 (5) of the Systems Act.

2. PURPOSE OF THIS AGREEMENT

The purpose of this Agreement is to -

- 2.1. comply with the provisions of Section 57 (1)(b), (4A), (4B) and (5) of the Systems Act as well as the Contract of Employment entered into between the parties;
- 2.2. comply with the provisions of the Local Government: Regulations on Appointment and Conditions of Employment of Senior Managers, Government Gazette 37245 dated 17 Jan 2014
- 2.3. specify objectives and targets established for the Employee and to communicate to the Employee the Employer's expectations of the Employee's performance expectations and accountabilities;

Performance Agreement - Municipal Manager - 2024/2025

- 2.4. specify accountabilities as set out in the Performance Plan (Annexure A);
- 2.5. monitor and measure performance against set targeted outputs;
- 2.6. use the Performance Agreement and Performance Plan as the basis for assessing the suitability of the Employee for permanent employment and/or to assess whether the Employee has met the performance expectations applicable to his/her job;
- 2.7. give effect to the Employer's commitment to a performance-orientated relationship with the Employee in attaining equitable and improved service delivery.

3. COMMENCEMENT AND DURATION

- 3.1. This Agreement will commence on the 1 July 2024 and will remain in force until 30 June 2025 where-after a new Performance Agreement, Performance Plan and Personal Development Plan shall be concluded between the parties for the next financial year or any portion thereof.
- 3.2. The parties will review the provisions of this Agreement during June each year. The parties will conclude a new Performance Agreement and Performance Plan that replaces this Agreement at least once a year by not later than the beginning of each successive financial year.
- 3.3. This Agreement will terminate on the termination of the Employee's contract of employment for any reason.
- 3.4. The content of this Agreement may be revised at any time during the above-mentioned period to determine the applicability of the matters agreed upon.
- 3.5. If at any time during the validity of this Agreement the work environment alters (whether as a result of government or council decisions or otherwise) to the extent that the contents of this Agreement are no longer appropriate, the contents shall immediately be revised.

4. PERFORMANCE OBJECTIVES

- 4.1. The Performance Plan (Annexure A) as sets out
 - 4.1.1. the performance objectives and targets that must be met by the Employee; and
 - 4.1.2. the time frames within which those performance objectives and targets must be met

Performance Agreement - Municipal Manager - 2024/2025

- 4.2. The performance objectives and targets reflected in Annexure A are set by the Employer in the consultation with the Employee and based on the Integrated Development Plan and the Budget of the Employer and shall include:
 - 1. Key Objectives;
 - 2. Key Performance Indicators;
 - 3. Target Dates;
 - 4. Weightings.
- 4.3. The key objectives describe the main tasks that need to be done. The key performance indicators provide the details of the evidence that must be provided to show that a key objective has been achieved. The target dates describe the timeframe in which the work must be achieved. The weightings show the relative importance of the key objectives to each other.
- 4.4. The Employee's performance will in addition, be measured in terms of contributions to the goals and strategies set out in the Employer's Integrated Development Plan.

5. PERFORMANCE MANAGEMENT SYSTEM

- 5.1. The Employee agrees to participate in the Performance Management System that the Employer adopts or introduces for the Employer, management and municipal staff of the Employer.
- 5.2. The Employee accepts that the purpose of the Performance Management System will be to provide a comprehensive system with specific performance standards to assist the Employer, management and municipal staff to perform to the standards required.
- 5.3. The Employer will consult the Employee about the specific performance standards that will be included in the Performance Management System as applicable to the Employee.

6. PERFORMANCE MANAGEMENT AND DEVELOPMENT SYSTEM

The Employee agrees to participate in the Performance Management and Development System that the Employer adopts.

6.1. The Employee undertakes to actively focus towards the promotion and implementation of the KPA's (including special projects relevant to the employee's responsibilities) within the local government framework.

- 6.2. The criteria upon which the performance of the Employee shall be assessed shall consist of two components, both of which shall be contained in the Performance Agreement.
 - 6.2.1. The Employee must be assessed against both components, with a weighting of 80:20 allocated to the Key Performance Areas (KPA's) and the Core Managerial Competencies (CMC's) respectively.
 - 6.2.2. Each area of assessment will be weighted and will contribute a specific part to the total score.
 - 6.2.3. KPA's covering the main areas of work will account for 80% and CMC's will account for 20% of the final assessment.
 - 6.3. The Employee's assessment will be based on his/her performance in terms of the outputs/outcomes (performance indicators) identified as per attached Performance Plan (Annexure A), which are linked to the KPA's, and will constitute 80% of the overall assessment result as per the weightings agreed to between the Employer and Employee.

KEY PERFORMANCE AREAS (KPA'S)	WEIGHTING
KPA 1: Good Governance and Public Participation	
KPA 2: Local Economic Development	
KPA 3: Basic Services and Infrastructure	
KPA4 Municipal Transformation and Development	
KPA 5: Municipal Financial viability and Management	
Total	100

- 6.4. The CMC's will make up to the other 20% of the Employee's assessment score.
- 6.5. Local Government: Competency Framework for Senior Managers
 (Local Government: Regulations on Appointment and Conditions of Employment of Senior Managers,
 Government Gazette 37245 dated 17 Jan 2014)

In this framework:

"core competencies" are competencies that cut across all levels of work in a municipality and enhance contextualised leadership that guarantees service delivery impact; and

"leading competencies" means competencies that are required to develop clear Performance Agreement – Municipal Manager - 2024/2025 institutional strategy, initiate, drive and implement programs to achieve long-term sustainable and measurable service delivery performance results.

6.6. Competency Framework

- 6.6.1. This competency framework replaces Regulation 26(8) of the Local Government: Municipal Performance Regulations for Municipal Managers and Managers directly accountable to Municipal Managers, (Government Notice 805) as published in Government Gazette 29089 dated 1 Aug 2006.
- 6.6.2. A person appointed as a senior manager must have the competencies as set out in this framework. Focus must also be placed on the following key factors:
 - 6.6.2.1. Critical leading competencies that drive the strategic intent and direction of local government;
 - 6.6.2.2. Core competencies which senior managers are expected to possess and which drive the execution of the leading competencies; and
 - 6.6.2.3. The eight Batho Pele principles.
- 6.6.3. The competency framework consists of six leading competencies which comprise of twenty (20) driving competencies that communicate what is expected for effective performance in local government.
- 6.6.4. The competency framework further involves six (6) core competencies that act as drivers to ensure that the leading competencies are executed at an optimal level.
- 6.6.5. There is no hierarchical connotation to the structure and all competencies are essential to the role of a senior manager to influence high performance. All competencies must therefore be considered as measurable and critical in assessing the level of a senior manager's performance.
- 6.6.6. The competency framework is underscored by four (4) achievement levels that act as benchmark and minimum requirements for other human capital interventions, which are:
 - Recruitment and Selection,
 - · Learning and Development,
 - · Succession Planning; and
 - Promotion.

6.6.7. The competencies that appear in the competency framework are detailed below:

	LEADING COMPETENCIES	WEIGHT
1 Strategic Direction & Leadership	 Impact & Influence Institutional Performance Management Strategic Planning & Management Organisational Awareness 	
2 People Management	 Human Capital Planning & Development Diversity Management Employee Relations Management Negotiation & Dispute Management 	
3 Program & Project Management	 Program & Project Planning & Implementation Service Delivery Management Program & Project Monitoring & Evaluation 	
4 Financial Management	Planning & ExecutionFinancial Strategy & DeliveryFinancial Reporting & Monitoring	
5 Change Leadership	 Change Vision & Strategy Process Design & Improvement Change Impact Monitoring & Evaluation 	
6 Governance Leadership	 Policy Formulation Risk & Compliance Management Co-operative Governance 	
	CORE COMPETENCIES	
1. Moral Competence		
2. Planning & Organis	ing	
3. Analysis & Innovati	on	
4. Knowledge & Inform	nation Management	
5. Communication		
6. Results & Quality F	ocus	Total Percentage

6.6.8. Minimum Requirements

The minimum requirements that accompany the competency framework, but do not Performance Agreement – Municipal Manager - 2024/2025 govern the selected competencies, as set out in Annexure B to these regulations, refer to the level of higher education qualification, work experience and knowledge that are needed to operate effectively in the local government environment.

6.6.9. Achievement Levels

The achievement levels indicated in the table below serve as a benchmark for appointments, succession planning development interventions.

- 6.6.9.1. Individuals falling within the Basic range are deemed unsuitable for the role of senior manager and caution should be applied in promoting and appointing such persons.
- 6.6.9.2. Individuals that operate in the Superior range are deemed highly competent and demonstrate an exceptional level of practical knowledge, attitude and quality. These individuals should be considered for higher positions and should be earmarked for leadership programs and succession planning.

Achievement Level	Description
Basic	Applies basic concepts, methods and understanding of local government operations, but requires supervision and development intervention
Competent	Develops and applies more progressive concepts, methods and understanding. Plans and guides the work of others and executes progressive analyses
Advanced	Develops and applies complex concepts, methods and understanding. Effectively directs and leads a group and executes in-depth analyses
Superior	Has a comprehensive understanding of local government operations, critical in shaping strategic direction and change, develops and applies comprehensive concepts and methods

7. EVALUATING PERFORMANCE

- 7.1 The Performance Plan (Annexure A) to this Agreement sets out:
 - 7.1.1 the standards and procedures for evaluating the Employee's performance; and
 - 7.1.2 the intervals for the evaluation of the Employee's performance.
- 7.2 Despite the establishment of agreed intervals for evaluation, the Employer may in Performance Agreement Municipal Manager 2024/2025

- addition review the Employee's performance at any stage while the contract of employment remains in force.
- 7.3 Personal growth and development needs identified during any performance review discussion must be documented in a Personal Development Plan as well as the actions agreed to and implementation must take place within set time frames.
- 7.4 The Employee's performance will be measured in terms of contributions to the goals and strategies set out in the Employer's IDP.
- 7.5 The annual performance appraisal will involve:
 - 7.5.1 Assessment of the achievement of results as outlined in the performance plan:
 - (a) Each KPA should be assessed according to the extent to which the specified standards or performance indicators have been met and with due regard to ad hoc tasks that had to be performed under the KPA.
 - (b) An indicative rating on the five-point scale should be provided for each KPA.
 - (c) The applicable assessment rating calculator (refer to paragraph 7.5.3 below) must then be used to add the scores and calculate a final KPA score.

7.5.2 Assessment of the CMC's

- (a) Each CMC should be assessed according to the extent to which the specified standards have been met.
- (b) An indicative rating on the five-point scale should be provided for each CMC.
- (c) The applicable assessment rating calculator (refer to paragraph 7.5.1) must then be used to add the scores and calculate a final CMC score.

7.5.3 Overall rating

An overall rating is calculated by using the applicable assessment rating calculator. Such overall rating represents the outcome of the performance appraisal.

7.6 The assessment of the performance of the Employee will be based on the following rating scale for KPA's:

Level	Terminology	Description
5	Outstanding Performance	Performance far exceeds the standard expected of an employee at this level. The appraisal indicates that the Employee has achieved above fully effective results against all performance criteria and indicators as specified in the PA and Performance Plan and maintained this in all areas of responsibility throughout the year.
4	Performance Significantly Above Expectations	Performance is significantly higher than the standard expected in the job. The appraisal indicates that the Employee has achieved above fully effective results against more than half of the performance criteria and indicators and fully achieved all others throughout the year.
3	Fully Effective	Performance fully meets the standards expected in all areas of the job. The appraisal indicates that the Employee has fully achieved effective results against all significant performance criteria and indicators as specified in the PA and Performance Plan.
2	Not Fully Effective	Performance is below the standard required for the job in key areas. Performance meets some of the standards expected for the job. The review/assessment indicates that the employee has achieved below fully effective results against more than half the key performance criteria and indicators as specified in the PA and Performance Plan.
1	Unacceptable Performance	Performance does not meet the standard expected for the job. The review/ assessment indicates that the employee has achieved below fully effective results against almost all of the performance criteria and indicators as specified in the PA and Performance Plan. The Employee has failed to demonstrate the commitment or ability to bring performance up to the level expected in the job despite management efforts to encourage improvement.

- 7.7 For purposes of evaluating the annual performance of the Employee, an evaluation panel constituted by the following persons will be established
 - 7.7.1 Executive Mayor of the Municipality
 - 7.7.2 Executive Mayor of the Local Municipality
 - 7.7.3 Chairperson or delegated member of the Performance & Audit Committee;
 - 7.7.4 Chief Audit Executive of the current Municipality.

8. SCHEDULE FOR PERFORMANCE REVIEWS

8.1 The performance of each Employee in relation to his/her performance agreement shall be reviewed on the following dates with the understanding that reviews in the first and third quarter may be verbal if performance is satisfactory:

8.2 Quarterly Performance Reviews

Quarter	Period	Date for Performance Review
First Quarter	July – September	24th Thursday of October
Second Quarter	October – December	3 rd Thursday of January
Third Quarter	January – March	3 rd Thursday of April
Fourth Quarter & Annual	April – June	3 rd Thursday of July

- 8.3 The Employer shall keep a record of the mid-year review and annual assessment meetings.
- 8.4 Performance feedback shall be based on the Employer's assessment of the Employee's performance.
- 8.5 The Employer will be entitled to review and make reasonable changes to the provisions of Annexure "A" from time to time for operational reasons. The Employee will be fully consulted before any such change is made.
- 8.6 The Employer may amend the provisions of Annexure "A" whenever the Performance Management System is adopted, implemented and/or amended as the case may be. In that case, the Employee will be fully consulted before any such change is made.
- 8.7 With reference to Section 3.6 of the Employment Contract entered into with the Employee, the particulars of Section 8 and 32 of the Local Government: Municipal Performance Regulations for Municipal Managers and Managers directly accountable to Municipal Managers, 2006, will be applicable as follows:
 - "32. (1) The evaluation of the employee's performance will form the basis for rewarding outstanding performance or correcting unacceptable performance.
 - (2) A performance bonus ranging from 5% to 14% of the all-inclusive remuneration package may be paid to an employee in recognition of outstanding performance. In determining the performance bonus the relevant percentage is based on the overall rating, calculated by using the applicable assessment calculator; provided that:
 - (a) a score of 130% to 149% is awarded a performance bonus ranging from 5% to 9%; and
 - (b) a score of 150% and above is awarded a performance bonus ranging from 10% to 14%."

9. DEVELOPMENTAL REQUIREMENTS

The Personal Development Plan (PDP) for addressing developmental gaps is attached as Annexure B.

10. OBLIGATIONS OF THE EMPLOYER

- 10.1 The Employer shall -
 - 10.1.1 Create an enabling environment to facilitate effective performance by the employee;
 - 10.1.2 Provide access to skills development and capacity building opportunities;
 - 10.1.3 Work collaboratively with the Employee to solve problems and generate solutions to common problems that may impact on the performance of the Employee;
 - 10.1.4 On the request of the Employee delegate such powers reasonably required by the Employee to enable him/her to meet the performance objectives and targets established in terms of this Agreement; and
 - 10.1.5 Make available to the Employee such resources as the Employee may reasonably require from time to time to assist him/her to meet the performance objectives and targets established in terms of this Agreement.

11. CONSULTATION

- 11.1 The Employer agrees to consult the Employee timeously where the exercising of the powers will have amongst others:
 - 11.1.1 A direct effect on the performance of any of the Employee's functions;
 - 11.1.2 Commit the Employee to implement or to give effect to a decision made by the Employer; and
 - 11.1.3 A substantial financial effect on the Employer.

11.2 The Employer agrees to inform the Employee of the outcome of any decisions taken pursuant to the exercise of powers contemplated in 11.1 as soon as is practicable to enable the Employee to take any necessary action without delay.

12. MANAGEMENT OF EVALUATION OUTCOMES

- 12.1 The evaluation of the Employee's performance will form the basis for evaluating performance or correcting unacceptable performance.
- 12.2 The Employee's performance will be evaluated on the basis as provided for in the Municipal Performance Regulations.
- 12.3 In the case of Unacceptable Performance, the Employer shall:
 - 12.3.1 Provide systematic remedial or developmental support to assist the Employee to improve his/her performance; and
 - 12.3.2 After appropriate performance counselling and having provided the necessary guidance and/or support as well as reasonable time for improvement in performance, the Employer may consider steps to terminate the contract of employment of the Employee on grounds of unfitness or incapacity to carry out his/her duties.

13. DISPUTE RESOLUTION

- 13.1 Any disputes about the nature of the Employee's performance agreement, whether it relates to key responsibilities, priorities, methods of assessment and/or any other matter provided for, shall be mediated by:
 - 13.1.1 The Member of the Executive Council for Local Government in Gauteng (MEC) within Thirty (30) days of receipt of a formal dispute from the Employee; or
 - 13.1.2 Any other person appointed by the MEC.

14. GENERAL

- 14.1 The contents of this agreement and the outcome of any review conducted in terms of Annexure "A" may be made available to the public by the Employer.
- 14.2 Nothing in this agreement diminishes the obligations, duties or accountabilities of the Employee in terms of his/her contract of employment, or the effects of existing or new regulations, circulars, policies, directives or other instruments.

FOR THE EMPLOYER

AS WITNESSES:

1) LERATO MALOKA

FOR THE EMPLOYEE

EXECUTIVE MAYOR

AS WITNESSES:

1)

FAIRBRIDGE MOTSUMI MATHE MUNICIPAL MANAGER

Performance Agreement – Municipal Manager - 2024/2025

PERSONAL DEVELOPMENT PLAN

Annexure A

PERFORMANCE PLAN

Entered into by and between

EXECUTIVE MAYOR

["the Employer"]

and

MUNICIPAL MANAGER

["the Employee"]

PURPOSE

The performance plan defines the Council's expectations of the Municipal Manager's performance agreement to which this document is attached and Section 57 (5) of the Municipal Systems Act, which provides that performance objectives and targets must be based on the key performance indicators as set in the Municipality's Integrated Development Plan (IDP) and as reviewed annually.

2. KEY RESPONSIBILITIES OF THE MUNICIPAL MANAGER

- (a) The Municipal Manager as head of administration is responsible for policy direction of the council and accountable for:
- (b) Responsible for the management of the municipality's administration in accordance with the Local Government: Municipal Systems Act of 2000 and other legislation applicable to the municipality.
- (c) The formation and development of an economical, efficient, effective and accountable administration.
- (d) Equipped to carry out tasks of implementing the municipal integrated development plan in accordance with chapter 5 of the Local Government: Municipal Systems Act of 2000.
- (e) Implementation of the municipal integrated development plan and the monitoring of progress with implementation of the plan.
- (f) Management and provision of service to the local community in a sustainable and equitable manner.
- (g) Appointment of staff other than section 57 managers accountable to the Municipal Manager subject to the Employment Equity Act No. 55 of 1998.
- (h) Management, effective utilisation and training of staff.
- (i) The promotion of sound labour relations and compliance by the municipality with applicable labour legislation.
- (j) Advising Council and political office bearers of the municipality.
- (k) Managing communication between the municipality's administration and its political structure and political office bearers.

- (I) Carrying out the decision of the political structures and political office bearers of the municipality.
- (m) The administration and implementation of the municipal by-laws and other legislations.
- (n) Exercise of any powers and performance of any duties delegated by the municipal council, or sub-delegating authorities of the municipality, to the Municipal Manager in terms of the Local Government: Municipal Systems Act of 2000.
- (o) Facilitating participation by the local community in the affairs of the municipality.
- (p) Implementation of the national and provincial legislation applicable to the municipality, and
- (q) The performance of any other function that may be assigned by the municipal council.

3. THE SCORECARD OF THE MUNICIPAL MANAGER

3.1 The scorecard is made up of the following:

KEY PERFORMANCE AREAS (KPA'S) WE	EIGHTING	ABSOLUTE WEIGHTING	WEIGHTED AVERAGE			
Basic Service Delivery		20%	60%			
Municipal Institutional Development and Transfo	ormation	20%				
Local Economic Development (LED)	20%					
Municipal Financial Viability and Management		20%				
Good Governance and Public Participation	20%					
Total	100 %					
CORE COMPETENCY REQUIREMENTS WEIG	HTING					
	Select (✓)	Split per CCR	20%			
Financial Management	· · · · · · · · · · · · · · · · · · ·	20%				
Strategic Capability and Leadership	✓	20%				
People Management and Empowerment	✓ ,	20%				
Client Orientation and Customer Focus	✓	10%				
Service Delivery Innovations	✓	20%				
Communications	✓	10%				
TOTAL	***************************************	100%				
Risk Management			10%			
Implementation of Audit Recommendation	10%					
OVERALL WEIGHTINGS			100%			

4. PERSONAL DEVELOPMENT PLAN (PDP)

Skills Performance Gap (in order of priority)	Type of development expected (short course / workshop / training / conference / etc)	Expected Timeframe	Work Opportunity / performance area to practise skill	Further detail (resources requirements, additional notes)
35				
				1

5. CORE COMPETENCY REQUIREMENTS WEIGHTING

	Select (✓)	Split per CCR	20%
Financial Management	✓	20%	
Strategic Capability and Leadership	✓	20%	
People Management and Empowerment	✓	20%	
Client Orientation and Customer Focus	✓	10%	
Service Delivery Innovations	✓	20%	
Communications	✓	10%	
TOTAL	100%		

PERFOMANCE PLAN

ADMINISTRATION TOP LAYER SDBIP

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				SEDIB	ENG SE			NICIPAL MANA		024-25				
IDP Strategy	Priority Area	IDP Objective	Objectiv e No.	Key Performance Indicator (KPI)	KPI No	Baseline	Budge t Amou nt	Funding Source	Annual Target	Quarter One(1)	Quarter Two(2)	Quarter Three(3)	Quarter Four(4)	POEs required
		STOCKER COL			KPA	1: GOOD GOV	ERNANCE A	ND PUBLIC P	ARTICIPATION					
To facilitate co-operative government through communicati on, consultation and joint decision making	Inter- governmenta I Relations (IGR)	To promote co-operative government	D1	One (1) Intergovernmen tal Collaboration meetings coordinated Quarter 1, 2, 3 & 4.	D1. 1	Four (4) quarterly IGR Forums coordinate d in the previous financial year	Opex	Own Municipali ty funds	Coordinate four (4) quarterly Intergovernmen tal collaboration meetings and report	Coordinate One (1) IGR collaboration s meeting, and report	Coordinate One (1) IGR collaboration s meeting, and report	Coordinate One (1) IGR collaboration s meeting, and report	Coordinate One (1) IGR collaboration s meeting, and report	Reports on IGR meetings, agenda and attendance register and minutes
Ensure adherence to compliance matters	Compliance	To ensure that all compliance matters are adhered to	D1	Website compliance reports are available	D1. 2	Produce 4 reports on Website compliance	Opex	Own Municipali ty funds	Produce 4 reports on Website compliance	Produce 1 reports on Website compliance	Produce 1 reports on Website compliance	Produce 1 reports on Website compliance	Produce 1 reports on Website compliance	Produce 4 reports on Website compliance
To Assess, Identify, control and monitor the implementati on of mitigation measures	Risk Management	To ensure that the municipality's risk and risk exposures are properly managed in order to minimize uncertainty and maximize business opportunities	D2	One (1) Strategic Risk Management Register developed in Quarter 1	D2. 1	2022/23 Risk Manageme nt Plan	Opex	Own Municipali ty funds	Develop and submit One (1) Strategic in quarter 1 Risk Management Register	Produce one Council approved Strategic Risk Register	N/A	N/A	N/A	Council approved Strategic Risk register
Develop, implement and monitor Risk-based Internal Audit Coverage Plan	Risk-based Internal Audit Plan	To provide reasonable assurance on effectiveness of risk management , internal controls and governance processes	D3	Develop and implement a risk- based audit plan and internal audit program for that current financial year	D3.	2022/23 Audit Plan	Opex	Own Municipali ty funds	Develop and implement a risk- based audit plan and internal audit program for that current financial year	Audit Report quarterly, based on the revised risk audit plan	Audit Report quarterly, based on the revised risk audit plan	Audit Report quarterly, based on the revised risk audit plan	Audit Report quarterly, based on the revised risk audit plan	Approved internal audi plan and signed quarterly audit reports
Ensure measurable and transparent monitoring of the municipal performance	Service Delivery Budget Implementati on Plan (SDBIP)	To develop and monitor the implementati on of the SDBIP	D4	One (1) SDBIP developed in Quarter 1, and reviewed in Quarter 3	D4.	Availability of IDP and SDBIP 2022/2023	Opex	Own Municipali ty funds	Develop One (1) 2024/25 SDBIP in Q1, and review it and review it in Q3	Develop one (1) 2023/24 SDBIP and submit for Council approval	N/A	Review 2023/24 SDBIP and submit Council approval	N/A	Both Council approved SDBIP in Q1 and reviewed in Q3, with Council Resolutions

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	Reference State			OEDID	LING OL			NICIPAL MANA		B SAME				FREE CONTRACTOR
Co-ordinate Performance Reporting, Monitoring and Evaluation	Performance Management System (PMS)	To monitor the performance of the municipality through the implementati on of the SDBIP	D5	One (1) Performance Management Report submitted to Council in each quarter	D5. 1	Performan ce Manageme nt Framework	Opex	Own Municipali ty funds	Monitor and assess organizational performance of the Municipality through the implementation of SDBIP and produce four (4) quarterly reports	Assess Organization al performance and submit One (1) report	Assess Organization al performance and submit One (1) report	Assess Organization al performance and submit One (1) report	Assess Organization al performance and submit One (1) report	Performance management reports with Council Resolutions
Ensure good governance	Quality Assurance	To coordinate the remedial actions of the Auditor General Findings	D6	25% of the Audit Findings remediated in each quarter	D6. 1	44 Auditor General Findings for 2019/2020	Opex	Own Municipali ty funds	Remediate 100% of the Audit Findings and submit four (4) quarterly reports for Council approval	Produce one report with 25% remedial actions achieved	Produce one report with 25% remedial actions achieved	Produce one report with 25% remedial actions achieved	Produce one report with 25% remedial actions achieved	Report with cumulative AG Findings remedial actions achieved
Ensure good governance Manage the Integrated Development planning process	Annual Organization al Performance	To develop Annual Report for the municipality	D7	One (1) Annual Report consolidated for approval by Council in Quarter 4	D7. 1	2019/20 Annual Report	Opex	Own Municipali ty funds	Prepare and consolidate One (1) draft Annual report in Q1 and a final AR and submit it to Council for approval during Q4	Produce one (1) draft Annual Report	N/A	N/A	Produce one (1)final Annual Report	Council approved Annual Report, and Council Resolution
	Integrated Development Plan (IDP)	Review the Integrated Development Plan	D8	IDP Review Process facilitated in Quarter 1, and draft IDP in Q3 and final draft in 4.	D8.	2021/22 IDP	Opex	Sedibeng District Municipali ty	IDP Review Process facilitated in Quarter 1, and draft IDP in Q3 and final draft in 4.	Submit the IDP Process Plan to Council	N/A	Develop 1 draft IDP report to Council	Develop 1 final draft for IDP for Council approval	IDP process plan and Two IDP draft and final IDP reports as approved by Council.
World Class ICT Infrastructure in support of Smart Sedibeng	ICT Steering Committee	To implement ICT Steering Committee resolutions	D9	One (1) ICT Steering Committee report submitted in Q1,2.3 and 4	D9. 1	Resolution s tracked and implement ed for 2020/21	Opex	Own Municipali ty funds	Monitor implementation of the ICT Steering Committee Resolutions, and submit quarterly reports	Produce one report regarding progress on the implementati on of ICT Steering Committee Resolutions	Produce one report regarding progress on the implementati on of ICT Steering Committee Resolutions	Produce one report regarding progress on the implementati on of ICT Steering Committee Resolutions	Produce one report regarding progress on the implementati on of ICT Steering Committee Resolutions	Produce signed report regarding progress on the implementati on of ICT Steering Committee Resolutions

								MUNICIPALIT					Promise	
				SEDIB		RVICE DELIVERY				2024-25				
IDP Strategy	Priority Area	IDP Objective	Objectiv e No.	Key Performance Indicator (KPI)	KPI No:	CE CLUSTER - C Baseline	Budge t Amou	Funding Source	Annual Target	Quarter One (1)	Quarter Two (2)	Quarter Three(3)	Quarter Four (4)	POEs required
			No transport		KPA 2	MUNICIPAL FIN		BILITY AND M	ANAGEMENT					
						OFFICE OF TH	E CHIEF FI	NANCIAL OFF				AMERICAN CO.		
Progressiv e Complianc e with MSCOA regulations	Implementati on of MSCOA reforms	To ensure successful implementati on of the MSCOA regulations	E1	One (1) report on the implementation of MSCOA posting accounts submitted in each quarter	E1.	Four reports on 100% implementati on of MSCOA	Opex	Own Municipali ty funds	Implement 100% of MSCOA Regulations on account posting of transaction	Produce one report on 100% implementati on of MCOA Regulations	Produce one report on 100% implementati on of MCOA Regulations	Produce one report on 100% implementati on of MCOA Regulations	Produce one report on 100% implementati on of MCOA Regulations	Four reports on 100% implemental on of MSCOA
Compile a realistic and funded budget	Municipal budget	To provide a realistic financial planning of the municipality	E2	One (1) Council approved Municipalitybudge tin Quarter 4	E2.	One (1) annual municipal budget in the previous financial year	Capex	Own municipali ty funds	Compile One (1) annual budget and submit to Council for approval	N/A	N/A	N/A	Compile one annual budget and submit to Council for approval	Produce one Council approved annual budget
Developme nt of an annual Procureme nt Plan	Procurement Plan	To determine procurement requirements and timeframes	E3	One (1) Capex Procurement plan developed and submitted to National Treasury in Quarter 1	E3.	One (01) annual Capex Procurement plan submitted to National Treasury in the previous financial year	Opex	Own municipali ty funds	Submit one (01) annual Capex Procureme nt plan to National Treasury	Produce one Annual Capex Procurement Plan and submit to National Treasury	N/A	N/A	N/A	Produce one Annual Capex Procurement Plan submitted to National Treasury
Implement Cost Containme nt Strategy	Cost Containment	To promote sound financial administratio n practices	E4	1% of Total Annual Savings on Operating Budget realized in each quarter	E4. 1	4% cost saving realized in the previous financial year	Opex	Own Municipali ty funds	Realize 1% of total annual saving on operating budget within general expenses and produce four reports	Produce one report on 1% of total annual saving on operating budget within general expenses	Produce one report on 1% of total annual saving on operating budget within general expenses	Produce one report on 1% of total annual saving on operating budget within general expenses	Produce one report on 1% of total annual saving on operating budget within general expenses	One report on 1% savings on operational budget within general expenses
Review tariff structure and income generating tariffs	Municipal Tariffs	To review the effectiveness of the existing tariff structures	E5	Reviewed and Council Approved Municipality conducted in quarter 4	E5. 1	One (1) Review of tariff structures conducted in the previous financial year	Capex	Own Municipali ty funds	Review tariffs for the 2024/2025 financial year and submit new set of tariffs to Council for approval	N/A	N/A	N/A	Produce one report on Council approved Reviewed Tariffs for the 2022/2023 financial year	Council approved Tariffs for 2025/2026 financial year

Monitor adherence to GEYODI	GEYODI Compliance		E6	1% of annual jobs an vices awarded to People Living with Disability in Quarter 1	E6.	2% jobs awarded to people with disabilities on the previous financial year	Opex	Own Municipali ty funds	1% of total annual jobs awarded and services rendered by people with disabilities and produce one report	Provine rept. 1% jobs awarded and services rendered by people with disabilities	N/A	N/A	N/A	Produce one report on 1% jobs awarded and services rendered by people with disabilities
				5% of total annual jobs and services awarded to Women in Q1,2,3 and 4	E6. 2	20% jobs awarded to women owned businesses in the previous financial year	Opex	Own Municipali ty funds	20% of total annual jobs awarded and services rendered by women and produce one report	Produce a report on 5%% of total annual jobs awarded and services rendered by women	Produce a report on 5% of total annual jobs awarded and services rendered by women	Produce a report on 5% of total annual jobs awarded and services rendered by women	Produce a report on 5% of total annual jobs awarded and services rendered by women	Produce 4 reports on 20% of total annual jobs awarded and services rendered by women
					1% of total annual jobs and services awarded to Youth in Q1,2,3 and 4	E6. 3	4% jobs awarded to youth owned businesses in the previous financial year	OPEX	Own Municipali ty funds	4% of total annual jobs awarded and services rendered by youth and produce one report	Produce one report on 1% of total annual jobs awarded and services rendered by youth	Produce one report on 1% of total annual jobs awarded and services rendered by youth	Produce one report on 1% of total annual jobs awarded and services rendered by youth	Produce one report on 1% of total annual jobs awarded and services rendered by youth
To prioritize procureme nt of goods and services from local suppliers	Local Business Support	To provide support and develop local businesses	E7	10% of total annual jobs and services awarded to SMMEs and Cooperatives in Quarter 1 & 2, and further5% awarded in Quarter 3 & 4, respectively	E7. 1	30% jobs awarded to SMME's in the previous financial year	OPEX	Own Municipali ty funds	30% of total annual jobs awarded and services rendered by SMMEs and Cooperativ es and produce one report	Produce one report on 10% of total annual jobs awarded and services rendered by SMMEs and Cooperatives	Produce one report on 10% of total annual jobs awarded and services rendered by SMMEs and Cooperatives	Produce one report on 5% of total annual jobs awarded and services rendered by SMMEs	Produce one report on 5% of total annual jobs awarded and services rendered by SMMEs	Four Reports on 30% cumulative of total annual jobs awarded and services rendered by SMMEs and Cooperatives

				SE	DIBENG	SERVICE DELIVE	RY AND BU	JDGET IMPLE	MENTATION PLA	AN 2024-25				
	* 20 30 31				_	RATE SERVICES	CLUSTER -	CUSTODIAN -	EXECUTIVE DIR	ECTOR				
IDP Strategy	Priority Area	IDP Objective	Objecti ve No.	Key Performanc e Indicator (KPI)	KPI No:	Baseline	Budge t Amou nt	Funding Source	Annual Target	Quarter One(1)	Quarter Two(2)	Quarter Three(3)	Quarter Four(4)	POEs required
				KP	A 5: MUN	NICIPAL TRANSF	ORMATION	AND ORGANI	SATIONAL DEVE	LOPMENT				
						INF	ORMATION	TECHNOLOG	y and a second					
World	LICT	То	F1	One (1)	F1.1	Гіст	Opex	Own	Manage	Produce one	Produce one	Produce one	Produce	Reports on the
Class ICT Infrastructu re in support of Smart Sedibeng	Governance	implement ICT Governance Framework		report submitted on the implementati on of ICT governance Framework in each quarter.		Governance Framework for 2022/23	Орех	municipali ty funds	implementati on of ICT Governance Framework, and submit four (1) quarterly report	report on the Implementati on of ICT Governance Framework	report on the Implementati on of ICT Governance Framework	report on the Implementati on of ICT Governance Framework	one report on the Implementa tion of ICT Governanc e Framework	Implementation of ICT Governance Framework
World Class ICT Infrastructu re in support of Smart Sedibeng	ICT Strategy	To implement ICT Strategy	F2	One (1) report submitted on the implementati on of ICT Strategy in each quarter.	F2.1	ICT Strategy available	Opex	Own Municipali ty funds	Manage implementati on of ICT Strategy, and submit four (1) quarterly report	Produce one report on the implementati on of ICT Strategy	Produce one report on the implementati on of ICT Strategy	Produce one report on the implementatio n of ICT Strategy	Produce one report on the implementa tion of ICT Strategy	Reports on the implementation of ICT Strategy
World Class ICT Infrastructure in support of Smart Sedibeng	ICT Security Controls	To implement ICT Security Controls	F3	One (1) report submitted on the implementati on of ICT Security Controls in each quarter.	F3.1	ICT Security control policy in place	Орех	Own Municipali ty funds	Manage implementati on of ICT Security Controls, and submit four (1) quarterly report	Produce one report on the implementati on of ICT security Controls	Produce one report on the implementati on of ICT security Controls	Produce one report on the implementation of ICT security Controls	Produce one report on the implementa tion of ICT security Controls	Reports on the implementation of ICT security Controls
World Class ICT nfrastructu re in support of Smart Sedibeng	ICT Risks	To identify and manage identified ICT risks	F4	One (1) Remedial Action Report produced on identified ICT related risks in each quarter.	F4.1	Reports on the remedial action of the identified ICT risks for 2022/23	Opex	Own Municipali ty funds	Produce four (4) Quarterly remedial action reports on the identified ICT risks	Produce one report on the remedial action on the identified ICT risks	Produce one report on the remedial action on the identified ICT risks	Produce one report on the remedial action on the identified ICT risks	Produce one report on the remedial action on the identified ICT risks	Reports on the remedial action or the identified ICT risks

				SE		SERVICE DELIVE								
IDP Strategy	Priority Area	IDP Objective	Objecti ve No.	Key Performanc e Indicator (KPI)	KPI No:	Baseline	Budge t Amou	Funding Source	Annual Target	Quarter One(1)	Quarter Two(2)	Quarter Three(3)	Quarter Four(4)	POEs required
Ensure effective, competent and motivated staff	Occupational Health and Safety	Implement Occupational Health and Safety (OHS) programmes	F5	One (1) Occupational Health and Safety programs implemented in Quarter 1, 2, 3 & 4	F5.1	Occupational Health and Safety Plan for 2022/23	Opex	Own Municipali ty funds	Facilitate implementati on of four (4) Occupational Health and Safety programmes for employees on quarterly basis and report	Implement Occupational Health and Safety programmes for employees	Implement Occupational Health and Safety programmes for employees	Implement Occupational Health and Safety programmes for employees	Implement Occupational Health and Safety programmes for employees	Reports on the implementation of the Occupational Health and Safet programmes for employees
Ensure effective, competent and motivated staff	Recruitment and selection	Implement provisions of the Municipal Staff regulations on recruitment and selection	F6	One (1) report on recruitment and selection activities in Quarter 1,2,3 & 4	F6.1	Municipal Staff regulations	Opex	Own Municipali ty funds	Develop Four reports on recruitment and selection activities	One (1) report on recruitment and selection activities	One (1) report on recruitment and selection activities	One (1) report on recruitment and selection activities	One (1) report on recruitment and selection activities	Four reports on recruitment and selection activities
Ensure effective, competent and motivated staff	Capacity Building	Develop and implement capacity building interventions	F7	One (1) WSP capacity building programme facilitated in each Quarter 1, 2, 3 & 4.	F7.1	Previous report on capacity building interventions implemented in the last financial year 2022/23	Opex	LGSETA	Facilitate four (4) capacity building four interventions in terms of the Workplace Skills Development Plan (WSP), and report	Facilitate One (1) capacity building interventions in accordance with the WSP	Facilitate One (1) capacity building interventions in accordance with the WSP	Facilitate One (1) capacity building interventions in accordance with the WSP	Facilitate One (1) capacity building interventions in accordance with the WSP	Reports on capacity Building interventions
Ensure effective, competent and motivated staff	Employees Wellness Programme	Develop and implement Employee Wellness programme	F8	One (1) Employee Wellness Programme implemented in each quarter	F8.1	Previous report implemented in the last financial year 2022/23	Opex		Implement four (4) Employee Wellness Programmes , and report	Implement one (1) Employee Wellness Programme	Implement one (1) Employee Wellness Programme	Implement one (1) Employee Wellness Programme	Implement one (1) Employee Wellness Programme	Reports on the implementation of Employee Wellness Programme

				SE		SERVICE DELIVE								
IDP Strategy	Priority Area	IDP Objective	Objecti ve No.	Key Performanc e Indicator (KPI)	KPI No:	RATE SERVICES (Baseline	Budge t Amou	Funding Source	Annual Target	Quarter One(1)	Quarter Two(2)	Quarter Three(3)	Quarter Four(4)	POEs required
Ensure effective and efficient fleet manageme nt	Integrated Fleet Management Process Plan	To develop Integrated Fleet Management Process plan	F9	One (1) Integrated Fleet Management Process plan developed and approved by Council in Quarter 1.	F9.1	Approved Integrated Fleet Management Process plan for 2023-24	Opex	Own Municipali ty funds	One (1) Integrated Fleet Management Process Plan and submit to Council for approval in Quarter 1	Produce One (1) Integrated Fleet Management Process Plan and submit to Council for approval	N/A	N/A	N/A	One (1) Integrated Fleet Management Plan and Council Resolution
Ensure effective and efficient fleet manageme nt	Integrated Fleet Management Process Plan	To implement integrated Fleet Management Process Plan	F10	One (1) reports on implementati on of an Integrated Fleet Management Process Plan in Quarter 2, 3 and 4. respectively	F10. 1	Integrated Fleet Management Process Plan for 2023/24	Opex	Own Municipali ty funds	Implement three (3)Integrated Fleet Management Process plan, and submit quarterly reports thereof	N/A	Produce and submit One (1) report on the implementati on of an Integrated Fleet Management Process Plan	Produce and submit One (1) report on the implementati on of an Integrated Fleet Management Process Plan	Produce and submit One (1) report on the implementati on of an Integrated Fleet Management Process Plan	Reports on the implementation o an Integrated Fleet Management Process Plan
	OF STATE					FA	CILITIES M	ANAGEMENT				23276		
mprove Council mage and access to Municipalit 's Buildings and Facilities	Facilities and Buildings	To develop General Repairs and Maintenance Process Plan for buildings and facilities	F11	One (1) General Repairs and Maintenance Process Plan and submit for Council approval in Quarter 1.	F11. 1	General Repairs and Maintenance process plan for buildings and facilities for 2023/24 FY	Opex	Own Municipali ty funds	Develop One (1) General Repairs and Maintenance Process Plan for buildings and facilities for council approval in Q1.	Develop and submit One (1) General Maintenance and Repairs Services Process Plan for buildings and facilities for council approval	N/A	N/A	N/A	General Maintenance and Repairs Services Process Plan, Council Resolution
mprove Council mage and access to Municipalit y's Suildings and Facilities	Facilities and Buildings	To implement General repairs and Maintenance Plan for facilities and buildings	F12	One (1) general Repairs and Maintenance Process Plan for facilities and buildings in Quarter 2, 3 & 4, respectively.	F12. 1	General Repairs and Maintenance Process Plan in 2023/24 FY	Opex	Own Municipali ty funds	Produce 3 quarterly reports on General Repairs and Maintenance of facilities and buildings and in Q 2, 3 and 4 respectively.	N/A	Produce and submit One (1) General repairs and Maintenance Report on facilities and buildings	Produce and submit One (1) General repairs and Maintenance Report on facilities and buildings	Produce and submit One (1) General repairs and Maintenance Report on facilities and buildings	Produce 3 quarterly reports on General Repairs and Maintenance of facilities and buildings and in 0 2, 3 and 4 respectively.

						SEDIB	ENG DISTR	ICT MUNICIPA	ALITY					
			ESTO A	SI		SERVICE DELIVE								
IDP Strategy	Priority Area	IDP Objective	Objecti ve No.	Key Performanc e Indicator (KPI)	KPI No:	RATE SERVICES Baseline	Budge t Amou	Funding Source	- EXECUTIVE DIR Annual Target	Quarter One(1)	Quarter Two(2)	Quarter Three(3)	Quarter Four(4)	POEs required
Ensure safety of users of municipalit y facilities and buildings	Safety and security of councilors, employees and members of the public	To implement the Protection Services Strategy	F13	One (1) report submitted on the implementati on of the Protection Services Strategy in Quarter 1,2,3 and 4	F13.	Implementation of the Protection Services Strategy for 2021/2022	Opex	Own Municipali ty funds	Implement the Protection Services Strategy, and submit four (4) reports, thereof	Submit one report on the implementati on of the Protection Services Strategy	Submit one report on the implementati on of the Protection Services Strategy	Submit one report on the implementati on of the Protection Services Strategy	Submit one report on the implementati on of the Protection Services Strategy	Reports on the implementation of the Protection Services Strategy
				things and a			LEGAL ANI	SUPPORT						
Effective Manageme nt of Council Business	Legal Services	To advice Council on legal matters and manage Litigation Register	F14	One (1) Litigation and Contracts Register updated in each Quarter	F14. 1	Litigation and contract Register for 2023/24	Opex	Own Municipali ty	Update and manage Litigation Register and report, on quarterly basis	Update one (1) Litigation Register and submit report	Update one (1) Litigation Register and submit report	Update one (1) Litigation Register and submit report	Update one (1) Litigation Register and submit report	Reports on Litigation Register
Effective Manageme nt of Council Business	Council meetings Secretariat Support services	To provide secretariat support to Council meetings	F15	One (1) quality secretariat support service provided to Council meetings in each Quarter	F15.	Eight Council meetings for 2023/24	Opex	Own Municipali ty funds	Provide four (4) quality secretariat support services to Council meetings on quarterly basis	Prepare Council Agenda and provide secretariat support service during Council meetings	Prepare Council Agenda and provide secretariat support service during Council meetings	Prepare Council Agenda and provide secretariat support service during Council meetings	Prepare Council Agenda and provide secretariat support service during Council meetings	Agenda and minutes Council meetings
Effective manageme nt of Council Business	Records Management	Archives and record management applications and compliance	F16	One (1) Archives and record management applications and compliance	F16. 1	Archives and Records Management Applications and compliance	Opex	Own Municipali ty funds	Conduct four (4) Archives and record management applications and compliance	Conduct four (4) Archives and record management applications and compliance	Conduct Archives and record management applications and compliance	Conduct Archives and record management applications and compliance	Conduct archives and record management applications and compliance	Reports on the archives and record management applications and compliance
Effective	Communication	To develop	F47	Dame!	E47	Na	COMMUNI		D. L.	- 110				
Effective manageme nt of Council Business	Communicatio ns Strategy	To develop Communicati on Strategy	F17	Council Approved Communicati on Strategy in Quarter 2	F17. 1	No Communicatio ns Strategy in 2023/24	Opex	Own Municipali ty funds	Develop one (1) Communicati on Strategy and submit to Council for approval	N/A	Develop Communicati on Strategy and submit to Council for approval	N/A	N/A	One Communication Strategy approved by Council
Effective manageme nt of Council Business	Communicatio n Policy	To develop Communicati on Policy	F18	Council approved Communicati on Policy in Quarter 2	F18. 1	No Communicatio n Policy in 2023/24	Opex	Own Municipali ty funds	Develop one (1) Communicati on Policy and submit to Council for approval	N/A	Develop Communicati on Policy and submit to Council for approval	N/A	N/A	Communication Policy approved by Council

							Carried Wy	MUNICIPALITY						
			5			RVICE DELIVERY								
				TRANSPOR	RT, INFRA	STRUCTURE AND	ENVIROME	NT - CUSTODIA	AN: EXECUTIV	E DIRECTOR				
IDP Strategy	Priority Area	IDP Objective	Objective No.	Key Performance Indicator (KPI)	KPI No:	Baseline	Budget Amount	Funding Source	Annual Target	Quarter One (1)	Quarter Two (2)	Quarter Three (3)	Quarter Four (4)	POEs required
						KPA 4: BASIC SE	RVICES AND	INFRASTRUC	TURE		e probleme jour		al knowada er de	
Creating work opportunities through Public Social Programmes	Expanded Public Works Programme (EPWP)	To create decent work and sustainable livelihoods, education, health; rural development; food security and land reform	G1	Number of temporary job opportunities created through EPWP and submit a report together signed contracts of the beneficiaries	G1.1	EPWP 92 beneficiaries employed in the previous financial year 2023/24	Opex	DPW	55	N/A	N/A	N/A	55 Job opportunities created through EPWP	Report on jo opportunities created, signed contracts of beneficiaries and attendance registers
Plan and develop accessible, safe and affordable public transport systems and facilities.	Integrated Transport Plan (ITP)	To promote effective Integrated Service and Public transport operations	G2	Number of engagements held with Public Transport stakeholders, that is, , Mini bus transport, Meter taxi, Learner Transport and Bus transport and reports submitted by 30 June 2025	G2.1	Four Public Transport stakeholder engagements held in 20232024 financial year.	Opex	Own Municipality funds	4	1	1.	1	1	Quarterly Reports, Attendance Register and Minuets
Plan for effective, efficient and sustainable Road infrastructural projects	Roads Asset Management System (RAMS)	To improve accessibility and mobility in the region	G3	Number of quarterly reports on the assessment of roads, bridges, inventory on road furniture and traffic count conducted by June 2025	G3.1	Four quarterly reports on Rural Roads Assets Management System.	Opex	Dept. of Transport	4		1	1	1	Quarterly Reports on the assessment of roads, bridges, inventory on road furniture and traffic count conducted
						LICENS	E SERVICE (CENTRES						
Render effective, efficient and customer- oriented licensing	License Service Centers	To ensure effective delivery of licensing services	G4	Number of quarterly reports on the Driver licenses processed by 30 June 2025	G4.1	Four (4) Quarterly reports in 2023/24	Opex	Own Municipality funds	4	1	1	1	1	Quarterly Report on Drivers' License applications processed
services in the region			G5	Number of quarterly reports on Learner Drivers' Licenses	G5.1	Four (4) Quarterly reports in 2023/24	Opex	Own Municipality funds	4.	1	1 2 2	1	1	Quarterly Report on Learners' Drivers' License

				processe 30 June 2020										applications processed
			G6	Number of quarterly reports on PRDP processed by 30 June 2025	G6.1	Four (4) Quarterly reports in 2023/24	Opex	Own Municipality funds	4	1	1	1	1	Quarterly Report on PRDP applications processed
			G7	Number of quarterly reports on Vehicle Roadworthy certificates processed by 30 June 2025	G7.1	Four (4) Quarterly reports in 2023/24 financial year	Opex	Own Municipality funds	4	1	1		1	Quarterly Report on Vehicles Roadworthy Testing certificates processed
					AIR QUA	LITY, ENVIRONM	ENT AND MU	JNICIPAL HEAL	TH SERVICES					
Implementation of effective environmental management in the region	Air Quality	Ensure that ambient air quality monitoring stations re operational and reporting to SAAQIS stations	G8	Number of quarterly reports on operations of ambient air quality monitoring stations(Meyerton and Vanderbijlpark) and their reporting to SAAQIS Vanderbijlpark by 30 June 2025	G8.1	Four quarterly reports on the ambient air quality monitoring stations submitted in 2023/2024 financial year	Орех	Own Municipality funds	4		1	1	1	Quarterly Reports on operations of Ambient Air Quality monitoring stations
	License inspection	Monitor industries that are both compliant and non compliant	G9	Number of inspections conducted to license industries and submitted reports by 30 June 2025	G9.1	18 inspections conducted to licensed industries	Opex	Own municipality funds	16	4	4	4	4	Quarterly Reports on inspections conducted
Implementation of effective environmental management in the region	Environmental Awareness	To promote and effective Integrated Service that addresses the Socioeconomic and environmental development imperatives of the Region	G10	Number of Environmental Awareness Campaigns, that is, Arbor Day, World Wetlands Day and World Environmental Day held by 30 June 2025	G10.1	Three(3) Environmental Awareness campaigns held on 2023/24	Opex	Own Municipality funds	Three (3) Environmental Awareness Campaigns held by and submitted reports by 30 June 2025	Conduct one Arbor Day I Awareness Campaign		Conduct one World Wetlands Day Awareness Campaign	Conduct one World Environmental Day Awareness Campaign	Environmental Awareness Campaign quarterly reports and attendance registers
Ensure a safe and healthy environment for people to live and work in and reduce environmental health risk	Municipal Health Services	To promote Effective and sustainable municipal health services in the district	G11	Number of quarterly reports on Municipal Health Services such as food premises inspection, ECD's centres and funeral parlors inspections, rendered across three (3) Local Municipalities' areas.	G11.1	Four Quarterly Reports on MHS in 2022/2023	Opex	Own Municipality funds	4		1	1		Quarterly reports on the rendering of Municipal Heath Services

				SEDIBI	ENG SER			IUNICIPALITY T IMPLEMENTA	TION PLAN 2023-2	24				
									AN - EXECUTIVE					
IDP Strategy	Priority Area	IDP Objective	Objectiv e No.	Key Performance Indicator (KPI)	KPI No	Baseline	Budget Amount	Funding Source	Annual Target	Quarter One (1)	Quarter Two (2)	Quarter Three (3)	Quarter Four (4)	POEs required
					-			DEVELOPMEN	Г					
	000 !!!	To overte a	H1	0== (1)	H1.1	2023-24	Opex	Sedibeng	Four reports	Submit	Submit	Submit	Submit	Four SDGS
Review, Consolidate, and Monitor the Development of Sedibeng Growth Development Strategy (SGDS)	GDS III	To create a sustainable interlinked, urban and rural region through sustainable and well-located developmen t	HI	One (1) reports reflecting the progress on Sedibeng Growth and Development Strategy III Implementatio n in Q1,2,3 and 4	ni.i	Progress reports on SGDS III	Орех	District Municipality	reflecting the progress on Sedibeng Growth and Development Strategy III Implementation in Q1,2,3 and 4	progress report on SDGS III	progress report on SDGS III	progress report on SDGS III	quarterly progress report on SDGS III	GDS reports submitted
Ensure adequate support is provided to SMMEs and Cooperatives	Integrated and Inclusive Regional Economy	Support SMME's participation in the Regional Economy	H2	One (1) capacity building workshop for the SMMEs and Cooperatives coordinated in each Quarter	H2.1	2023/24 Report on Investment Summit and SMME Conference	Opex	Sedibeng District Municipality	Coordinate four (4) capacity building workshops for the SMMEs and Cooperatives, and submit quarterly reports	Coordinate One (1) SMMEs and Cooperative s' capacity building workshop and report	Coordinate One (1) SMMEs and Cooperative s' capacity building workshop and report	Coordinate One (1) SMMEs and Cooperative s' capacity building workshop and report	Coordinate One (1) SMMEs and Cooperative s' capacity building workshop and report	Reports on SMME and Cooperativ s support
Create a conducive environment for the creation of job opportunities to alleviate poverty, unemployment and inequalities	Integrated and Inclusive Regional Economy	Support the Retention, Expansion and Attraction of Investment in the Region	Н3	Facilitate One (1) Investment Round table and 1 coordinated investment activity in Q1,2,3 and 4	H3.1	2023/24 Reports on the District Wide Lekgotla declaration	Opex	Sedibeng District Municipality	Facilitate and coordinate four Investment Round table and 4 investment related activities in Q 1, 2, 3 and 4.	Facilitate and coordinate One (1) Investment Round table 1 investment activity per quarter	Reports or Regional Economic Growth			
Promote and Support Agricultural Sector	Agricultural Sector	Support the Retention, Expansion and Attraction in the Agricultural Sector	H4	One (1) agricultural development and investment support facilitated in each quarter	H8.1	Reports on Agricultural Activities	Opex	Sedibeng District Municipality	Facilitate support four (4) Agricultural Development and Investment, and submit quarterly reports	Facilitate support for agricultural developmen t and investment and submit report thereof.	Facilitate support for agricultural developmen t and investment and submit report thereof.	Facilitate support for agricultural developmen t and investment and submit report thereof.	Facilitate support for agricultural developmen t and investment and submit report thereof.	Four report Submitted on Agricultura Support
Redress past Spatial mbalances	Spatial Development Framework (SDF)	To create a sustainable interlinked, urban and rural region through sustainable	H5	One (1) progress reports on the SDF annually in Q1,2,3 and 4	H4.1	2023/24 SDF Chapter in the IDP	Opex	Sedibeng District Municipality	Four quarterly progress reports on SDF in Q1,2,3 and 4	SDF to be in the third quarter reporting	SDF to be in the third quarter reporting	Produce One SDF report - review chapter in the IDP	Produce One SDF report – approval with IDP BY Council	Two (2) SDF repor submitted

SEDIBENG DISTRICT MUNICIPALITY SEDIBENG SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2023-2-STRATEGIC PLANNING AND ECONOMICC DEVELOPMENT - CUSTODIAN - EXECUTIVE DIRECTOR **POEs** Funding Annual Quarter Quarter Quarter Quarter IDP Strategy Priority Area IDP Objectiv Baseline Budget Kev Target One (1) Two (2) Three (3) Four (4) required Amount Source Objective e No. Performance No Indicator (KPI) and welllocated developmen One One Submit Four One H6 One (1) Approved Opex Sedibena Four progress One Promote Southern To create a Pprogress reports on progress SCRIP District report on Pprogress **Pprogress** Pprogress sustainable Corridor sustainable SCRIP Municipality SCRIP (i1,2,3 report on report on report on report on development in Regional interlinked. report on and 4) SCRIP SCRIP SCRIP SCRIP SCRIP (the Region Implementatio urban and n Plan rural region Q1.2.3 and 4) (SCRIP) through sustainable and welllocated developmen Monitor four Monitor Monitor Monitor Monitor Reports on H7 H6.1 2023/24 Opex Sedibeng Support and Housing and To create a One (1) District (4) Human Human Human Human Human Human Monitor Urban sustainable Human Human Municipality Settlements Settlements Settlements Settlements Settlements Settlements Settlements Settlements Development of Renewal interlinked. programmes programmes programmes programme Reports Programs and programmes Human programme urban and Program report on that are that are that are that are Settlements Peri-urban monitored and being being being quarterly being report in each projects/progra region implemente basis implemente implemente implemente Quarter through d across the d across the d across the d across the sustainable region region region region and welllocated developmen Produce Sedibena Provide Produce four Produce Produce Produce Four reports Н8 One (1) Reports on Fresh Produce Fresh To provide One report One report One report One report Submitted Report on operation of District operational reports on Market Produce services to on operation of Vereeniging Municipalit support to performance Market Fresh Vereeniging Vereeniging Vereeniging Agricultural Market of the Vereeniging Stakeholders Produce Vereeniging Fresh Fresh Support Stakeholder Vereeniging Fresh Fresh Fresh Market Market Fresh Market Fresh Produce Produce Produce Produce Stakeholder in Q 1, 2, 3 & s for Market Market Market optimum Produce Market s and the 4 Market revenue farmers generation by the business unit, and submit quarterly performanc e reports Produce four Produce one Produce one Produce one Produce one Four reports Н9 One (1) H8.1 Reports on Sedibeng Monitor Fresh Produce Fresh To provide submitted reports on infrastructur District Infrastructur reports on reports on reports on reports on reports on Market Produce infrastructur Municipalit infrastructure infrastructur infrastructur infrastructur infrastructur Promote and Market e services infrastructure Vereeniging Stakeholders to Fresh development developmen v fundina Developme Vereeniging support the Produce in the t of the nt project at Fresh Vereeniging Vereeniging Vereeniging Vereeniging Fresh Tourism sector Vereeniging Vereeniging the Produce Fresh Fresh Fresh Fresh Produce Market Produce Produce Market Stakeholder Fresh Fresh Vereeniging Market Produce Produce Market Market Market Market s and the Produce Produce Fresh Produce farmers market in Market Market, and each quarter submit

SEDIBENG DISTRICT MUNICIPALITY SEDIBENG SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2023-2-STRATEGIC PLANNING AND ECONOMICC DEVELOPMENT - CUSTODIAN - EXECUTIVE DIRECTOR POEs Quarter Quarter Quarter IDP Strategy Priority Area Objectiv Key Baseline Budget Funding Annual Quarter required Three (3) Four (4) Two (2) Objective e No. Performance No Amount Source Target One (1) Indicator (KPI) quarterly reports Facilitate Facilitate four Facilitate Facilitate Facilitate Reports on Promote and To develop H10 One (1) Skills Reports on Opex Sedibena One (1) Tourism, One (1) Development Tourism District (4) Skills One (1) One (1) support the skills and skills and Skills Skills Skills Municipality Development Skills Tourism sector products in Programme in Skills Developmen Developmen product Developmen Developmen the tourism Tourism developmen Programmes developmen Tourism industry Sector in the Tourism Programme Programme facilitated in Sector, and Programme Programme Sector submit s in the s in the s in the s in the each quarter quarterly tourism tourism tourism tourism reports sector and sector and sector and sector and report report report report Coordinate Reports on One (1) H10. Reports on Opex Sedibeng Promote Coordinate Coordinate Coordinate H.11 To create One (1) Tourism District tourism One (1) One (1) One (1) Tourism Tourism tourism Marketing stakeholder stakeholder stakeholder stakeholder Marketing Demand Municipality through demand engagement coordination engagement engagement engagement and through Initiative and of four (4) on tourism on tourism Investment Investment on tourism on tourism targeted stakeholder Tourism marketing marketing marketing marketing tourism Marketing initiatives initiatives initiatives initiatives marketing engagement Initiatives and and and and initiatives coordinated in and each quarter Investments, investments investments investments investments and report on quarterly

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IDP Strategy	Priority Area	IDP Objective	Objectiv e No:	Key Performance Indicator	KPI No.	Baseline	Budge t Amou nt	Funding Source	Annual Target	Quarter One (1)	Quarter Two (2)	Quarter Three (3)	Quarter Four (4)	POEs required
Manual man						KPA 4: BASIC SI	RVICES A	Part of the latest the	RUCTURE					
Promote and build safer communities	Integrated Service Delivery	Promote multi-sectoral approach in the creation of safer spaces in the Region	11	One (01) Multi-Sectoral Activity conducted on quarterly basis	11,1	Two Community Safety For a revived, including approval of the Community Safety Strategy 2024 - 2028	Opex	Own Municipali ty funds	Four (04) Multi-Sectoral Activities to be conducted	One (01) Multi- Sectoral Activity conducted	One (01) Multi-Sectoral Activity conducted	One (01) Multi-Sectoral Activity conducted	One (01) Multi-Sectoral Activity conducted	Reports on multi-sectora activities, and Attendance Register
	Victim Support Interventions	Support Integrated Crime and Violence prevention strategies with focus on GBVF	12	One (01) Gender- Based Violence &Femicide (GBVF) programme supported in Quarter 02 & 03	12.1	Two Victims Intervention programmes supported, and reports submitted	Opex	Own Municipali ty funds	Two (02) Gender- Based Violence &Fernicide (GBVF) programme to be supported annually	N/A	One (01) GBVF Programme coordinated	One (01) GBVF Programme coordinated	N/A	Reports on GBVF
	Safety through early intervention towards crime violence prevention	Coordinate implementatio n of schools' safety programmes	13	One (01) Schools Safety Programmes coordinated in Quarter 01 & 03	13.1	Four Schools Safety Programmes coordinated, and reports submitted	Opex	Own Municipali ty funds	Two (02) Schools Safety Programmes to be coordinated in Quarter 01 & 03	One (01) Schools safety Programmes coordinated	N/A	One (01) Schools safety Programme coordinated	N/A	Reports on schools' safety programmes
		Coordinate road safety promotion through awareness and educational programmes	14	One (01) Road Safety Programme coordinated in Quarter 02 & 03, respectively	14.1	Two Road Safety Programmes coordinated and reports submitted	Opex	Own Municipali ty funds	Two (02) Road Safety Programmes to be coordinated in Quarter 02 & 03.	N/A	One (01) Road Safety Programme coordinated	One (01) Road Safety Programme coordinated	N/A	Reports on Road Safety Promotion programmes
								MENT SERVICE						
Promote disaster resilient communities	Disaster Risk Reduction (DRR) Initiatives	To create disaster resilience awareness in the region.	15	One (1) Disaster risk reduction public awareness program implemented in each Quarter	15.1	Four (4) Awareness campaigns in 2023-2024	Opex	Own Municipali ty funds	Four (4) Disaster risk reduction public awareness programs to be implemented quarterly (1 in each Qrt)	One Disaster risk reduction awareness program conducted	One Disaster risk reduction awareness program conducted	One Disaster risk reduction awareness program conducted	One Disaster risk reduction awareness program conducted	Reports or Disaster Risk Reduction awareness programs held and Attendance Registers
	Disaster Relief and Response Efforts	To ensure appropriate and effective response and recovery during	16	One (01) Disaster Management Relief Forum meeting held	16.1	Disaster management Response directory and established NGOs Forum	Opex	Own Municipali ty	Two (02) Disaster Management Relief Forum meetings per annum	N/A	One Disaster Management Relief Forum meeting	N/A	One Disaster Management Relief Forum meeting	Reports or Disaster Management Relief Forum meetings and

				CEDII	DENC O			T MUNICIPAL	ENTATION PLAN	2024				
				SEDII		MUNITY SERVICE	A STATE OF THE PARTY OF THE PAR	The product of the party of the		2024-2				
IDP Strategy	Priority Area	IDP Objective	Objectiv e No:	Key Performance Indicator	KPI No.	Baseline	Budge t Amou nt	Funding Source	Annual Target	Quarter One (1)	Quarter Two (2)	Quarter Three (3)	Quarter Four (4)	POEs required
		disaster related emergencies		in Quarter 02 & 04										Attendance Registers.
	Integrated Institutional Arrangements for Disaster Management	Effective arrangements for Disaster Management Stakeholders' participations	17	One (1) Disaster Management Advisory Forum meeting held in Quarter 01, 02, & 04 respectively	17.1	Two advisory Forum Sittings	Opex	Own Municipali ty	Three (03) Disaster Management Advisory Forum meetings to be held in Quarter 01, 02 8 04	One (01) Disaster Management Advisory Forum meeting	One (01) Disaster Management Advisory Forum meeting	N/A	One (01) Disaster Management Advisory Forum meeting	Attendance Register and Reports
		Effective arrangements for regional Disaster Management and Emergency Management Services District & Local Forum Operations	18	One (01) Disaster Management District & Local Forum meeting held in Quarter 01, 02, 03 & 04	18.1	Two (02) Disaster Management & Emergency Services meetings	Opex	Own Municipali ty	Four (04) Disaster Management & Emergency Services District & Local Forum meetings per annum (One per Quarter)	One (01) Disaster Management & Emergency Services District & Local Forum meeting	One (01) Disaster Management & Emergency Services District & Local Forum meeting	One (01) Disaster Management & Emergency Services District & Local Forum meeting	One (01) Disaster Management & Emergency Services District & Local Forum meeting	Attendance Registers an Reports
		To establish systems and procedures for effective and efficient implementation of the Disaster Management Act 57 OF 2002 (As amended)	19	One (01) Disaster Management Plan reviewed and approved by Council in Quarter 04	19.1	Disaster Management Plan adopted in 2021	Opex	Own Municipali ty Funds	One (01) reviewed and Council approved Disaster Management Plan	N/A	N/A	N/A	Reviewed Disaster Management Plan	Reviewed Disaster Managemen Plan and Council Resolution
						HEALTH A	ND SOCIA	L DEVELOPM	ENT					
Promote efficient delivery of Primary Health Care Services	District Health Council Activities	Encourage partnerships with other stakeholders to improve the quality of primary health care systems in the region	110	One (01) District Health Council Activity coordinated in Quarter 01, 03 & 04, respectively	110. 1	Three (3) District Health Council Programmes	Opex	Own Municipali ty funds	Three (3) District Health Council Activities to be coordinated in Quarter 01, 03, & 04	Host One (01) District Health Council meeting	N/A	Host One (01) District Health Council meeting	Host One (01) District Health Council meeting	Reports on District Health Council Activities and Attendance Registers

				SEDIE	BENG SE	RVICE DELIVERY	Y AND BUD	GET IMPLEM	ENTATION PLAN	2024-2				
						MUNITY SERVICE							0 1 5	POEs
IDP Strategy	Priority Area	IDP Objective	Objectiv e No:	Key Performance Indicator	KPI No.	Baseline	Budge t Amou nt	Funding Source	Annual Target	Quarter One (1)	Quarter Two (2)	Quarter Three (3)	Quarter Four (4)	required
Protect the customary practice of Initiation Schools in terms of Constitutional and other legislative prescripts	Initiation School Programmes	To ensure that Initiation Schools' practices are preserved and conducted in a safe and healthy environment	111	Twenty (20) Compliant Initiation Schools processed and monitored in Quarter 02	I11. 1	Health Bylaw for the operation and management of Initiation Schools	Opex	Own Municipali ty funds	Process and monitor 20 Compliant Initiation School in Quarter 02	N/A	Monitor and process Twenty (20) Initiation Schools to ensure compliance with relevant legislations	N/A	N/A	Report on compliant Initiation Schools
Promote women advocacy and gender equality within our society	Women and Gender Programmes	Promote women advocacy and gender equality within our society	112	One (01) Women and Gender Programme coordinated in Quarter 01 & 03	121. 1	Three (2) Women and Gender Programmes coordinated	Opex	Own Municipali ty funds	Two (02) Women and Gender Programmes coordinated in Quarter 01 & 03	Coordinate plenary and implementati on process of a Women and Gender programme	N/A	Coordinate plenary and implementatio n process of a Women and Gender programme	N/A	Reports on Women and Gender programmes
Promote People with Disabilities (PWD) programmes and equality within our society	People with Disabilities programmes	Revive the Regional People with Disability Forum	l13	One (01) Regional Disability Forum revived in Quarter 04.	I13. 1	3 PWD stakeholder sittings	Opex	Own Municipali ty Funds	One (01) Regional People with Disability Forum to be revived in Quarter 04	N/A	N/A	N/A	One (01) Regional People with Disability Forum revived	Report on the revival of the Regional People with Disability Forum, and Attendance Registers
					SI	PORT, RECREATI	ON ARTS	CULTURE AN	ID HERITAGE					
Promote the development of sports and recreation in the region	Sports and Recreation Programmes	Promote unity in diversity and create opportunities for athletes and sports official	114	One (1) developmenta I Sports and Recreation Programme coordinated in Quarter 01, 02, 03, & 04 respectively.	114.	Four (4) Sport and Recreational Programmes coordinated	Opex	Own Municipali ty funds	Coordinate Four (04) Developmenta I Sports and Recreation Programmes and produce reports	Coordinate plenary and implementati on process of One (01) Sports and Recreational programme	Coordinate plenary and implementatio n process of One (01) Sports and Recreational programme	Coordinate plenary and implementatio n process of One (01) Sports and Recreational programme	Coordinate plenary and implementatio n process of One (01) Sports and Recreational programme	Reports on implementation of Sports and Recreation Development programmes
Support Arts and Culture Programmes	Arts and Culture Programmes	To foster partnership towards youth development and social cohesion	115	One (01) Arts and Culture Programme coordinated in Quarter 01, 02, 03, and 04 respectively	115. 1	Four (4) Programmes	Opex	Own Municipali ty funds	Coordinate Four (04) Arts and Culture Programme coordinated in Quarter 01, 02, 03, and 04 respectively	Coordinate one Arts and Culture programme	Coordinate one Arts and Culture programme	Coordinate one Arts and Culture programme	Coordinate one Arts and Culture programme	Four reports on Arts and Culture Programmes Photos
Facilitate the Geographical Name Change (GNC) process	Geographical Name Change Process	Oversee and coordinate GNC process through public participation in terms of applicable legislations	116	One (01) GNC Stakeholders' meeting facilitated and hosted in Quarter 02 & 04, respectively	116. 1	GNC stakeholders' participation meetings held in the previous financial year.	Opex	Own Municipali ty funds	Two (02) GNC Stakeholders' meetings to be facilitated and hosted in Quarter 02 & 04, respectively	N/A	One (01) GNC Stakeholders' consultation meeting hosted	N/A	One (01) GNC Stakeholders' consultation meeting hosted	Reports on GNC Stakeholders consultation meetings and Attendance Register

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IDP Strategy	Priority Area	IDP Objective	Objectiv e No:	Key Performance Indicator	KPI No.	Baseline	Budge t Amou nt	Funding Source	Annual Target	Quarter One (1)	Quarter Two (2)	Quarter Three (3)	Quarter Four (4)	POEs required
Promote and preserve heritage and museums in the region	Public awareness through Oral History and hosting of upliftment workshops programmes	Research, Documentati on and information sharing of our historical regional stories and event	117	One (01) Community upliftment workshop coordinated in Qrt 03	117. 1	Nomination of Sharpeville Memorial Precinct as a World Heritage Site	Opex	Own Municipali ty funds	Coordinate processes for the hosting of One (01) Community Upliftment Workshop in Quarter 03	N/A	N/A	One (01) Community Upliftment Workshop coordinated and hosted	N/A	Report on Community Upliftment Workshop, and Attendance Register
Promotion of national and provincial commemorati ve days	Commemorati on of Historical Events	Honor and remember the victims and survivors of the liberation struggle by fostering social cohesion and nation building	118	One (01) Commemorati ve Event coordinated and hosted in Quarter 02, 03 & 04	118.	Two (02) commemorati ve events held	Opex	Own Municipali ty funds	Coordinate processes for the hosting of three (03) Commemorati ve Events	N/A	One (01) commemorati ve event hosted	One (01) commemorati ve event hosted	One (01) commemorati ve event hosted	Reports on commemorati ve events